

Appendix A – Governance

Committees

Governance committees enable the department to advise and support the Minister and Director-General in their decision-making responsibilities and position the department to deliver on its priorities and strategic objectives.

The following governance committees were in place within the department during the reporting period.

Executive Leadership Team	
Membership	<p>Chair Director-General, Department of Education</p> <p>Member Associate Director-General, Early Childhood and State Schools</p> <p>Member Deputy Director-General, Schools and Student Support</p> <p>Member Deputy Director-General, Early Childhood</p> <p>Member Deputy Director-General, First Nations Strategy and Partnerships</p> <p>Member Deputy Director-General, Policy, Performance, International and Intergovernmental</p> <p>Member Deputy Director-General, People, Information and Communication Services</p> <p>Member Deputy Director-General, Infrastructure Services</p> <p>Member Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities</p> <p>Secretariat Executive Director, Office of the Director-General</p>
Purpose	The Executive Leadership Team (ELT) provides strategic direction and oversight of outcomes, financial performance and good governance of the department.
Responsibilities	<p>ELT measures and monitors matters of strategic significance to ensure the department meets its strategic planning, governance and accountability requirements, including:</p> <ul style="list-style-type: none"> • emerging whole-of-government initiatives, issues and opportunities • the <i>Strategic Plan</i> • key agency and enterprise strategies, including First Nations Strategy • strategic risks and issues • financial, budget and investment decisions

	<ul style="list-style-type: none"> • agency performance and governance • health, safety and wellbeing management reviews • workforce trends and issues.
--	--

System Implementation, Policy and Performance Committee

Membership	<p>Chair Associate Director-General, Early Childhood and State Schools</p> <p>Member Deputy Director-General, Early Childhood</p> <p>Member Deputy Director-General, Schools and Student Support</p> <p>Member Deputy Director-General, First Nations Strategy and Partnerships</p> <p>Member Deputy Director-General, Policy, Performance, International and Intergovernmental</p> <p>Member Deputy Director-General, People, Information and Communication Services</p> <p>Member Deputy Director-General, Infrastructure Services</p> <p>Member Assistant Director-General, Reviews, Curriculum, Teaching and Learning</p> <p>Member Assistant Director-General, Strategy and Performance</p> <p>Member Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities</p> <p>Member Regional Director, Metropolitan North</p> <p>Member Regional Director, Operations and Implementation</p> <p>Observer Executive Director, Office of the Director-General</p> <p>Secretariat Executive Director, Governance, Strategy and Planning</p>
Purpose	<p>The System Implementation, Policy and Performance (SIPP) Committee oversees strategic direction for early years and state schooling, including monitoring performance and implementation. The SIPP Committee also oversees the forward strategic policy and research agenda.</p>
Responsibilities	<p>The SIPP Committee oversees the department's resources, inputs, activities and outcomes to drive improvement in early years and state schooling performance by:</p> <ul style="list-style-type: none"> • directing the implementation of the department's strategic direction and associated initiatives to ensure alignment of operational strategies to strategic objectives • advising ELT on matters related to departmental strategy and performance • making recommendations to ELT on strategic budget and resource allocation priorities and initiatives

	<ul style="list-style-type: none"> • positioning on national agreements, initiatives and agendas • examining system trends and issues, including key findings and trends from: <ul style="list-style-type: none"> ○ performance data ○ data analytics ○ school and regional reviews ○ school audit ○ corporate performance data related to strategic direction ○ environmental scans, research reports and products. • considering or developing policy and strategy initiatives with an impact on schooling and early childhood • receiving evaluation frameworks, schedules and reports related to the department's strategic direction • endorsing the department's annual research plan.
--	--

Integrity, Fraud and Corruption Committee

Membership		
	Chair	Deputy Director-General, People, Information and Communication Services
	Deputy Chair	Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities
	Deputy Chair	Assistant Director-General, Human Resources
	Member	Assistant Director-General, Strategy and Performance
	Member	Assistant Director-General, Services and Infrastructure Planning
	Member	Executive Director, Strategic Implementation and Governance
	Member	Executive Director, Integrity and Employee Relations
	Member	Executive Director and Chief Procurement Officer, Procurement and Facilities Services
	Member	Executive Director, Governance, Cyber and Policy
	Member	Director, First Nations Policy
	Member	Director, Workforce Policy and Integrity
	Member	Regional Director, Darling Downs South West Region
	Member	Principal Representative
	Member	Business Manager, Murrumba State Secondary College
	Observer	Head of Internal Audit, Internal Audit

	Secretariat Director, Workforce Policy and Integrity
Purpose	<p>The Integrity, Fraud and Corruption Committee (IFCC) promotes a culture of integrity, and champion, oversee and monitor the department's Integrity Framework, strategies and mechanisms.</p> <p>In 2023–24, the IFCC promoted a culture of integrity by:</p> <ul style="list-style-type: none"> • reviewing and refreshing the Integrity Framework • developing the 2023–24 Annual Action Plan: Implementing the Integrity Framework • providing targeted awareness campaigns each term.
Responsibilities	<p>The IFCC is responsible for:</p> <ul style="list-style-type: none"> • providing strategic oversight, assurance and monitoring of the fraud and corruption enterprise risk • maintaining and embedding the department's Integrity Framework and Annual Action Plan • overseeing and monitoring the department's fraud and corruption control program, including compliance with best practice fraud and corruption control guidelines • considering and strengthening fraud and corruption assessments, control reports, internal controls, and addressing non-compliance with fraud and corruption requirements.

Student Protection and Safety Committee

Membership	Chair	Deputy Director-General, Schools and Student Support
	Member	Assistant Director-General, Disability, Inclusion and Student Services
	Member	Assistant Director-General, Human Resources
	Member	Assistant Director-General, Policy, External Relations and International
	Member	Assistant Director-General, Strategy and Performance
	Member	Assistant Director-General, Information and Technologies
	Member	Assistant Director-General, Infrastructure Services
	Member	Executive Director, Student Protection and Wellbeing
	Member	Executive Director, First Nations Strategy and Partnerships
	Member	Regional Director, Darling Downs South West Region
	Member	Principal, Wavell State High School
	Observer	Head of Internal Audit, Internal Audit

	<p>Observer Executive Director, Legal Services</p> <p>Secretariat Director, Student Protection</p>
Purpose	<p>The Student Protection and Safety Committee (SPSC) provides oversight, direction and continuous review and improvement of student protection and safety activities across the department to ensure the health, safety and wellbeing of students in the state schooling system.</p> <p>In 2023–24, the SPSC delivered a range of initiatives to ensure continuous review and improvement of student protection and safety activities, including:</p> <ul style="list-style-type: none"> • increasing oversight of student disciplinary absence levels for students in care • establishing lead areas for consultation and development of the department’s response to the Reportable Conduct Scheme and implementation of Child Safe Standards • endorsing new Principal Education Officers in each region to support students in care.
Responsibilities	<p>The Committee is responsible for:</p> <ul style="list-style-type: none"> • providing strategic oversight, assurance and monitoring of the student safety enterprise risk • overseeing Child Death and Serious Injury Review activities, reports and providing strategic advice and monitoring of the implementation of child death and serious injury review recommendations • overseeing implementation of the Reportable Conduct Scheme in the department • overseeing establishment of information sharing and reporting activities for Child Safe Standards • monitoring, reporting and advising on student protection trends and issues and making recommendations where appropriate • advising on student protection and safety governance structures, roles and responsibilities • strengthening student protection internal controls and addressing non-compliance with student protection and safety requirements.

Information Security Governance Committee

Membership	<p>Chair Deputy Director-General, People, Information and Communication Services</p> <p>Member Assistant Director-General and Chief Information Officer, Information and Technologies</p> <p>Member Assistant Director-General, Disability, Inclusion and Student Services</p> <p>Member Assistant Director-General, Human Resources</p>
------------	--

	<p>Member Assistant Director-General, Infrastructure Delivery and Operations</p> <p>Member Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities</p> <p>Member Assistant Director-General, Strategy and Performance</p> <p>Member Executive Director, Office of the Director-General</p> <p>Member Executive Director, Strategic Communication and Engagement</p> <p>Member Director, Disaster, Emergency and School Security</p> <p>Member Executive Director, Governance, Cyber and Policy</p> <p>Observer Executive Director, Legal Services</p> <p>Observer Director, Enterprise Information Services</p> <p>Observer Director, Privacy and Safer Technologies</p> <p>Observer Head of Internal Audit, Internal Audit</p> <p>Observer Director, Information Security Services</p> <p>Observer Manager, Information Security Services</p> <p>Secretariat Manager/Director/ Executive Officer, Governance Risk and Compliance</p>
Purpose	<p>The Information Security Governance Committee (ISGC) provides oversight, management and direction for the department's Information Security Management System (ISMS) to ensure it achieves its intended objectives, including protection of information and technology assets. The Digital Board is informed by reports and decisions from the ISGC.</p> <p>In 2023–24, the ISGC continued to protect information and technology assets through a range of activities, including:</p> <ul style="list-style-type: none"> • overseeing the Information Security Annual Return, which is required under the Queensland Information Security Policy (IS18) • updating the password policy in corporate and school environments to enhance user experience and bolster departmental security • updating the department's information security framework controls to ISO27001:2023 and ISO27002:2022.
Responsibilities	<p>The ISGC has the following responsibilities:</p> <ul style="list-style-type: none"> • provide strategic oversight, assurance and monitoring of the security of confidential and personal information enterprise risk • ensure that the department has in place an effective ISMS to protect its people, information and assets • review, advise and report on information security risks

	<ul style="list-style-type: none"> • ensure that information security governance policies, procedures, standards and guidelines are established and compatible with the context and strategic direction of the department • advocate for adequate resources to address information security risks • make recommendations to the Information Custodian/Risk Owner of controls to manage information security risks to a level that is within the departments risk appetite • endorsing information security assurance reports • promote the need for ISMS to be embedded into business processes • promote the use of process approach and risk-based thinking • ensure that the ISMS achieve its intended results • engage, direct and support the agency to contribute to the effectiveness of the ISMS • oversee the annual security return as mandated by the Information Security Policy IS18:2018.
--	--

Health, Safety and Wellbeing Executive Committee

Membership	Chair	Deputy Director-General, People, Information and Communication Services
	Member	Deputy Director-General, First Nations Strategy and Partnerships
	Member	Deputy Director-General, Infrastructure Services
	Member	Deputy Director-General, Schools and Student Support
	Member	Deputy Director-General, Early Childhood
	Member	Assistant Director-General, Human Resources
	Member	Assistant Director-General, Disability, Inclusion and Student Services
	Member	Assistant Director-General, Strategy and Performance
	Member	Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities
	Member	Executive Director, Business Partnering
	Member	Executive Director, Infrastructure Operations
	Member	Regional Director, Early Childhood and State Schools
	Member	Principal Representative, Early Childhood and State Schools
	Observer	Executive Director, Legal Services
	Observer	Head of Internal Audit, Internal Audit

	Secretariat Director, Organisational Safety and Wellbeing
Purpose	<p>The Health, Safety and Wellbeing Executive Committee (HSWEC) leads continuous improvement strategies for health, safety and wellbeing (HSW) and provides assurance to ELT.</p> <p>In 2023–24, the HSWEC delivered a range of programs to lead continuous improvement, including:</p> <ul style="list-style-type: none"> • consultation and launch of HSW Strategy • commenced governing Enforceable Undertaking activities, including the launch of Industrial Technology and Design Assurance Program • approving consultation to commence on the HSW Policy and the external audit of the HSW Management System (HSWMS) to align to ISO 45001 Workplace Health and Safety and ISO 45003 Psychosocial Health and Safety • endorsing implementation of the Executive Leadership Team (ELT) specific purpose meetings of HSW Management Review • endorsing implementation of department ELT HSW Commitment Statement.
Responsibilities	<p>The HSWEC is responsible for:</p> <ul style="list-style-type: none"> • reviewing the effectiveness of the department’s HSW Management System (HSWMS) and approving changes or updates • providing strategic oversight, assurance and monitoring of the HSW enterprise risk, including quarterly review of the department’s HSW Risk Register • reviewing critical HSW incidents including contributing factors, investigation outcomes and learnings, ensuring appropriate resources are in place to remediate and recommend actions and controls to reduce risk of incidents occurring • reviewing HSW performance across the department and providing recommendations to ELT • identifying HSW strategic priorities and developing strategies and solutions to address identified HSW risks • supporting ELT due diligence responsibilities by reporting on safety performance, emerging legislative changes and case law, and HSW information and issues • building understanding of HSW matters across regional and workplace committees and ELT • supporting and providing advice on any HSW issues raised by subordinate committees, or escalating issues to ELT where required.

Digital Board

<p>Membership</p>	<table border="0"> <tr> <td style="vertical-align: top; padding-right: 10px;">Chair</td> <td>Deputy Director-General, People, Information and Communication Services</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">Deputy Chair</td> <td>Deputy Director-General, Schools and Student Support</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">Member</td> <td>Deputy Director-General, Early Childhood</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">Member</td> <td>Deputy Director-General, First Nations Strategy and Partnerships</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">Member</td> <td>Deputy Director-General, Infrastructure Services</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">Member</td> <td>Assistant Director-General, Strategy and Performance</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">Member</td> <td>Assistant Director-General, Information and Technologies</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">Member</td> <td>Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">Observer</td> <td>Head of Internal Audit, Internal Audit</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">Observer</td> <td>Executive Director, Governance Cyber and Policy</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">Observer</td> <td>Director, Portfolio and Architecture</td> </tr> <tr> <td style="vertical-align: top; padding-right: 10px;">Secretariat</td> <td>Governance Officer / Manager / Director, Governance Risk and Compliance</td> </tr> </table>	Chair	Deputy Director-General, People, Information and Communication Services	Deputy Chair	Deputy Director-General, Schools and Student Support	Member	Deputy Director-General, Early Childhood	Member	Deputy Director-General, First Nations Strategy and Partnerships	Member	Deputy Director-General, Infrastructure Services	Member	Assistant Director-General, Strategy and Performance	Member	Assistant Director-General, Information and Technologies	Member	Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities	Observer	Head of Internal Audit, Internal Audit	Observer	Executive Director, Governance Cyber and Policy	Observer	Director, Portfolio and Architecture	Secretariat	Governance Officer / Manager / Director, Governance Risk and Compliance
Chair	Deputy Director-General, People, Information and Communication Services																								
Deputy Chair	Deputy Director-General, Schools and Student Support																								
Member	Deputy Director-General, Early Childhood																								
Member	Deputy Director-General, First Nations Strategy and Partnerships																								
Member	Deputy Director-General, Infrastructure Services																								
Member	Assistant Director-General, Strategy and Performance																								
Member	Assistant Director-General, Information and Technologies																								
Member	Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities																								
Observer	Head of Internal Audit, Internal Audit																								
Observer	Executive Director, Governance Cyber and Policy																								
Observer	Director, Portfolio and Architecture																								
Secretariat	Governance Officer / Manager / Director, Governance Risk and Compliance																								
<p>Purpose</p>	<p>The Digital Board sets the strategic direction, identifies priorities, makes financial budgetary decisions and monitors the performance of the department to deliver the outcomes of the Digital Strategy. The Digital Board is informed by reports and decisions from the Digital Insights and Delivery Committee and the Information Security Governance Committee.</p>																								
<p>Responsibilities</p>	<p>The Digital Board is responsible for:</p> <ul style="list-style-type: none"> • overseeing the development and implementation of the department's Digital Strategy • identifying and monitoring the department's strategic digital risk profile and the management of the digital risk framework, including the areas of lowest appetite • making key digital investment decisions • monitoring divisional digital roadmaps to ensure efficient and effective use of resources and achievement of strategic objectives • identifying emerging digital issues and opportunities • providing oversight of digital and data governance arrangements, including systems and processes to comply with legislative responsibilities. 																								

Procurement and Sustainability Advisory Committee

Membership	<table border="0"> <tr> <td data-bbox="424 277 587 315">Chair</td> <td data-bbox="587 277 1388 315">Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities</td> </tr> <tr> <td data-bbox="424 367 533 405">Member</td> <td data-bbox="587 367 1388 405">Executive Director and Chief Procurement Officer, Finance, Procurement and Facilities Services</td> </tr> <tr> <td data-bbox="424 456 533 495">Member</td> <td data-bbox="587 456 1388 495">Deputy Director-General, First Nations Strategy and Partnerships</td> </tr> <tr> <td data-bbox="424 524 533 562">Member</td> <td data-bbox="587 524 1388 562">Assistant Director-General, Strategy and Performance</td> </tr> <tr> <td data-bbox="424 591 533 629">Member</td> <td data-bbox="587 591 1388 629">Assistant Director-General, Disability Inclusion and Student Services</td> </tr> <tr> <td data-bbox="424 658 533 696">Member</td> <td data-bbox="587 658 1388 696">Assistant Director-General, Infrastructure Delivery and Operations</td> </tr> <tr> <td data-bbox="424 725 533 763">Member</td> <td data-bbox="587 725 1388 763">Assistant Director-General, Information and Technologies</td> </tr> <tr> <td data-bbox="424 792 533 831">Member</td> <td data-bbox="587 792 1388 831">Regional Director, North Coast Region</td> </tr> <tr> <td data-bbox="424 860 549 898">Observer</td> <td data-bbox="587 860 1388 898">Head of Internal Audit, Internal Audit</td> </tr> <tr> <td data-bbox="424 927 564 965">Secretariat</td> <td data-bbox="587 927 1388 965">Director, Procurement Capability, Compliance, Systems & Regional Support</td> </tr> </table>	Chair	Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities	Member	Executive Director and Chief Procurement Officer, Finance, Procurement and Facilities Services	Member	Deputy Director-General, First Nations Strategy and Partnerships	Member	Assistant Director-General, Strategy and Performance	Member	Assistant Director-General, Disability Inclusion and Student Services	Member	Assistant Director-General, Infrastructure Delivery and Operations	Member	Assistant Director-General, Information and Technologies	Member	Regional Director, North Coast Region	Observer	Head of Internal Audit, Internal Audit	Secretariat	Director, Procurement Capability, Compliance, Systems & Regional Support
Chair	Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities																				
Member	Executive Director and Chief Procurement Officer, Finance, Procurement and Facilities Services																				
Member	Deputy Director-General, First Nations Strategy and Partnerships																				
Member	Assistant Director-General, Strategy and Performance																				
Member	Assistant Director-General, Disability Inclusion and Student Services																				
Member	Assistant Director-General, Infrastructure Delivery and Operations																				
Member	Assistant Director-General, Information and Technologies																				
Member	Regional Director, North Coast Region																				
Observer	Head of Internal Audit, Internal Audit																				
Secretariat	Director, Procurement Capability, Compliance, Systems & Regional Support																				
Purpose	The Procurement and Sustainability Advisory Committee (PASAC) provides advice, guidance and assurance to ELT about the strategic direction of procurement and purchasing practices and sustainability within the department.																				
Responsibilities	<p>The PASAC is responsible for:</p> <ul style="list-style-type: none"> • providing strategic oversight, assurance and monitoring of the procurement-related enterprise risks • providing strategic oversight, assurance and monitoring of sustainability risks • advising ELT about departmental alignment with: <ul style="list-style-type: none"> ○ Queensland Government purchasing and procurement Policies and requirements ○ Queensland Government sustainability policies and requirements. • providing advice on and input into the strategic prioritisation of the annual program of work for the Procurement and Facilities Services team and other procurement functions within the department • providing advice to the Chief Procurement Officer on the development and implementation of the department's procurement and purchasing policies principles, guidelines, standards and directions • endorsing and sponsoring the <i>Procurement and Category Management Strategy</i>, the Forward Procurement Schedule, and priority departmental procurement strategies and plans • endorsing and sponsoring departmental sustainability initiatives and the development of strategies, plans and targets 																				

	<ul style="list-style-type: none"> maintaining stakeholder and staff awareness of changes to purchasing and procurement requirements within the department or across Queensland Government providing oversight of Compliance and Regional Support activities conducted by the Procurement and Facilities Services Branch, which are designed to mitigate the risk of fraud and improper conduct in relation to purchasing and procurement establishing departmental working groups to support the delivery of initiatives and objectives of PASAC.
--	---

Infrastructure Services Advisory Committee

Membership	<p>Chair (External) Deputy Director-General, Infrastructure and Regional Strategy; Department of State Development, Infrastructure, Local Government and Planning</p> <p>Member Deputy Director-General, Infrastructure Services</p> <p>Member (External) Deputy Director-General, Public Works, Department of Housing, Local Government, Planning and Public Works</p> <p>Member (External) Assistant Under Treasurer, Social, Intergovernmental and Corporate; Queensland Treasury</p> <p>Member (External) Executive Director, Economic Policy; Department of the Premier and Cabinet</p> <p>Member Assistant Director-General, Infrastructure Delivery and Operations</p> <p>Member Assistant Director-General, Services and Infrastructure Planning</p> <p>Member Executive Director, Early Childhood Programs and Funding, Early Childhood and State Schools</p> <p>Member Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities</p> <p>Member Assistant Director-General, Teaching, Leadership, Rural and Remote, Early Childhood and State Schools</p> <p>Observer Executive Director, Strategy and Service Planning</p> <p>Observer Executive Director, Portfolio Investment and Performance</p> <p>Observer Executive Director, Infrastructure Delivery</p> <p>Observer Executive Director, Regional Operations</p> <p>Observer Executive Director, Infrastructure Operations</p> <p>Secretariat PMO Governance, Portfolio Services</p>
Purpose	The Infrastructure Services Advisory Committee (ISAC) provides advice and guidance to the Deputy Director-General Infrastructure Services Division (ISD)

	through the strategic oversight of the Infrastructure Investment Portfolio (IIP), including the planning, investment, delivery, maintenance, renewal, and performance of Queensland schools and facilities.
Responsibilities	<p>The ISAC is responsible for:</p> <ul style="list-style-type: none"> • providing a forum for collaborative consultation and advice by key government stakeholders • monitoring portfolio governance arrangements including targeted reporting on delivery of IIP outcomes (schedule and budget) and achievement of value for money • providing strategic oversight that the IIP aligns to the relevant departmental and whole-of government strategies and frameworks • providing strategic advice to contribute to the department's long and short-term planning, and successful delivery of government priorities, new schools and growth and renewal projects • overseeing and monitoring strategic IIP portfolio benefits and risks and contributing to the identification of suitable mitigation strategies.

Continuity and Disaster Management Committee

Membership	<p>Chair, Executive Controller, and Chief Security Officer</p> <p>Associate Director-General, Early Childhood and State Schools</p> <p>Deputy Chair</p> <p>Assistant Director-General, Information and Technologies</p> <p>Member</p> <p>Deputy Director-General, Schools and Student Support</p> <p>Member</p> <p>Deputy Director-General, Early Childhood</p> <p>Member</p> <p>Deputy Director-General, People, Information and Communication Services</p> <p>Member</p> <p>Assistant Director-General, Delivery and Operations</p> <p>Member</p> <p>Assistant Director-General, Strategy and Performance</p> <p>Member</p> <p>Assistant Director-General and Chief Finance Officer, Finance, Procurement and Facilities</p> <p>Member</p> <p>Regional Director, North Coast Region</p> <p>Member</p> <p>Regional Director/s, as context requires</p> <p>Member</p> <p>Executive Director, Office of the Director-General</p> <p>Member</p> <p>Executive Director, Strategic Communications and Engagement</p>
------------	--

	<p>Observer Executive Director, Infrastructure Operations</p> <p>Observer Director, Disaster, Emergency and School Security</p> <p>Observer Recovery Coordinator, nominated by the Chair as required</p> <p>Secretariat Manager, Disaster, Emergency and School Security</p>
Purpose	<p>The Continuity and Disaster Management Committee (CDMC) oversees, monitors and improves the department's capability to:</p> <ul style="list-style-type: none"> prevent, prepare for, respond to and recover from disasters, emergencies and disruptive events to ensure business continuity and provide assurance that the department is well-positioned to manage a significant event protect people, places and information and manage departmental security risks.
Responsibilities	<p>The CDMC oversees the prevention, preparedness, response and recovery phases of disaster management and the implementation of the Queensland Protective Security Framework (QPSF), including:</p> <ul style="list-style-type: none"> proactively monitoring and continual improvement of the department's capability and capacity in relation to disaster, business continuity, and protective security building the department's security culture and embedding security-aware behaviour across the department overseeing annual disaster management planning at state and regional levels ensuring suitable response during an event, and recovery arrangements are implemented in schools, regions and central office monitoring implementation of recommendations from post-event reviews and lessons learned overseeing implementation of the Queensland Government's QPSF and the department's <i>Protective Security Strategy 2023-27</i> overseeing QPSF information and security awareness training for all staff reviewing and managing the department's security risks in alignment with the department's Enterprise Risk Management Framework and current security environment.

Strategic Education Advisory Committee

Membership	<p>Chair Associate Director-General, Early Childhood and State Schools</p> <p>Member Deputy Director-General, Schools and Student Support,</p> <p>Member Deputy Director-General, Early Childhood</p>
------------	---

	<p>Member Deputy Director-General, First Nations Strategy and Partnerships</p> <p>Member Deputy Director-General, Strategy, Department of Child Safety, Seniors and Disability Services (External)</p> <p>Member Deputy Director-General, Communities, Department of Treaty, Aboriginal and Torres Strait Islander Partnerships, Communities and the Arts (External)</p> <p>Member Deputy Director-General, Culture and Economic Participation, Department of Treaty, Aboriginal and Torres Strait Islander Partnerships, Communities and the Arts (External)</p> <p>Member Deputy Director-General, Youth Justice, Department of Youth Justice (External)</p> <p>Member Deputy Director-General, Strategy, Department of Employment, Small Business and Training (External)</p> <p>Member Detective Chief Superintendent / Child Safety Director, Crime and Intelligence Command, Queensland Police Service (External)</p> <p>Member Assistant Under Treasurer, Social Policy, Queensland Treasury (External)</p> <p>Member Executive Director, System Policy Branch, Queensland Health (External)</p> <p>Member Executive Director, Economic Policy, Department of the Premier and Cabinet (External)</p> <p>Secretariat Executive Director, Governance, Strategy and Planning,</p>
Purpose	The Strategic Education Advisory Committee (SEAC) provides oversight of cross-agency initiatives aligned to the strategic directions for early years and state schools.
Responsibilities	<p>The SEAC oversees:</p> <ul style="list-style-type: none"> • the development, implementation and progress of cross-agency initiatives aligned to <i>Equity and Excellence</i> • impact and evaluation reports on cross-agency initiatives • data, trend and issue reports for areas/issues of focus across agencies • problems or opportunities for cross-government reform • strategic place-based initiatives.